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Information technology — IT Enabled Services-Business Process Outsourcing (ITES-BPO) lifecycle processes —

Part 8:

Continual performance improvement (CPI) of ITES-BPO

Technologies de l'information — Processus du cycle de vie de la délocalisation du processus d'affaires des services activés par IT —

Partie 8: Amélioration continue des performances de la délocalisation du processus d'affaires des services activés par IT



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Foreword

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This document was prepared by Joint Technical Committee ISO/IEC JTC 1, *Information technology*, Subcommittee SC 40, *IT Service Management and IT Governance*.

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Introduction

IT Enabled Services-Business Process Outsourcing (ITES-BPO) services encompass the delegation of one or more IT enabled business processes to a service provider who uses appropriate technology to deliver that service. Such a service provider manages, delivers, improves and administers the outsourced business processes in accordance with predefined and measurable performance metrics. This covers diverse business process areas such as finance, human resource management, administration, healthcare, banking and financial services, supply chain management, travel and hospitality, media, market research, analytics, telecommunication, manufacturing, etc. These services provide business solutions to customers across the globe and form part of the core service delivery chain for customers.

ISO/IEC 30105-1 defines more than 30 business processes for the ITES-BPO industry, including the TEN8 continual improvement process. The continual improvement process has been further elaborated in this document for ITES-BPO service providers who want to effectively achieve business service performance goals by implementing the continual performance improvement (CPI) methodology.

The CPI methodology consists of a CPI repository (see 5.4) and an assessment method for ITES-BPO service delivery (see 5.3), based on identified service performance criteria (see 5.2). The CPI methodology results in an assessment score for the ITES-BPO service delivery that supports the prioritization of business service performance improvement opportunities. Through the successful implementation of the CPI methodology, with additional base practices and work products or characteristics of work products from service delivery execution, service delivery reporting, solution development, change management, audit management and continual improvement, ITES-BPO service providers will be able to enjoy the following benefits:

- a) identification and actioned analyses of improvement opportunities;
- b) planning and implementation of continual improvement programmes;
- c) selection of specific objectives and goals for the programme based on priority and value added;
- d) monitoring and review of programmes against objectives;
- e) communication of progress to relevant stakeholders;
- f) involvement of the customer organization as appropriate;
- g) analysis and reporting on the impact of changes, issues, threats and improvements on continual improvement policy and measures.

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Part 8:

Continual performance improvement (CPI) of ITES-BPO

1 Scope

This document specifies a continual performance improvement (CPI) methodology and its major elements, which extend the already-defined continual improvement process (TEN8) in ISO/IEC 30105-1. This document helps ITES-BPO service providers to improve their performance by assessing service delivery.

This document does not define technologies and tools for implementing the CPI methodology.

2 Normative references

There are no normative references in this document.